# Journal of Modern Applied Statistical Methods

Volume 6 | Issue 2 Article 24

11-1-2007

# A Modified $\overline{X}$ Control Chart for Samples Drawn from Finite Populations

Michael B. C. Khoo Universiti Sains, Malaysia, mkbc@usm.my

Part of the <u>Applied Statistics Commons</u>, <u>Social and Behavioral Sciences Commons</u>, and the <u>Statistical Theory Commons</u>

## Recommended Citation

Khoo, Michael B. C. (2007) "A Modified  $\bar{X}$  Control Chart for Samples Drawn from Finite Populations," *Journal of Modern Applied Statistical Methods*: Vol. 6: Iss. 2, Article 24. DOI: 10.22237/jmasm/1193890980

# A Modified $\overline{X}$ Control Chart for Samples Drawn from Finite Populations

Cover	Page	Foo	tnote
COVEL	I age	TOU	шоц

This material is funded by Research Grant no. 03-385 RG/MATHS/AS from the Third World Academy of Sciences (TWAS), Trieste, Italy

# A Modified $\bar{X}$ Control Chart for Samples Drawn from Finite Populations

# Michael B. C. Khoo Universiti Sains Malaysia

The  $\overline{X}$  chart works well under the assumption of random sampling from infinite populations. However, many process monitoring scenarios may consist of random sampling from finite populations. A modified  $\overline{X}$  chart is proposed in this article to solve the problems encountered by the standard  $\overline{X}$  chart when samples are drawn from finite populations.

Key words:  $\overline{X}$  control chart, finite population, infinite population, average run length (ARL), in-control, out-of-control (o.o.c.), upper control limit (*UCL*), lower control limit (*LCL*).

#### Introduction

The Shewhart  $\overline{X}$  control chart is widely used in manufacturing industries to monitor the stability of the mean of a process. Since its introduction in the late 1920's, numerous extensions and enhancements of the  $\overline{X}$  chart have been suggested.

Nelson (1984) discussed eight types of runs rules which increase the sensitivity of the  $\overline{X}$  chart for the detection of a shift in the mean of a normally distributed process. Wheeler (1983) provided tables of the power function of the  $\overline{X}$  chart and the Type-I error probabilities of each of the four different sets of detection rules. False signal rates of the  $\overline{X}$  chart incorporating each of the eight different runs rules are studied by Walker et al. (1991). Seven of these rules are discussed in Nelson (1984). Klein (2000) proposed two different runs rules for the chart, the 2-of-2 and 2-of-3 rules, based on a Markov

Michael B. C. Khoo is an Associate Professor in the School of Mathematical Sciences, Universiti Sains Malaysia (USM). He earned his Ph.D. in Applied Statistics from USM in 2001. His research interest is Statistical Quality Control. He is a member of the editorial boards of Quality Engineering, Quality Management Journal, Journal of Modern Applied Statistical Methods and International Journal of Statistics and Management System.

chain approach in setting the limits of the chart. Using the same Markov chain approach. Khoo (2004a) extended the work of Klein (2000) by suggesting three additional rules, i.e., the 2-of-4, 3-of-3 and 3-of-4 rules.

Superior alternatives to the two rules of Klein (2000) are proposed by Khoo and Khotrun (2006) to enable a quicker detection of a big shift, while maintaining the same sensitivity towards a small shift. Shmueli and Cohen (2003) introduced a new method for computing the run length distribution of a Shewhart chart with runs and scans rules. Davis and Krehbiel (2002) compared the ARL performances of Shewhart charts with all possible combinations of supplementary runs rules and that of zone charts and found the latter to outperform the former.

The first optimum economic design of the  $\overline{X}$  chart which considered statistical and cost considerations in the selection of design parameters, i.e., sample size, sampling intervals and location of control limits was proposed by Duncan (1956). Tagaras (1989) studied the statistical properties and the economic design of  $\bar{X}$  charts with asymmetric control limits. Del Castillo et al. (1996) applied an interactive multicriteria nonlinear optimization algorithm to a model for the design of  $\overline{X}$  charts where only the sampling cost needs to be specified while the cost of false alarms need not be specified. Jaraiedi and Zhuang (1991) presented a computer program to perform optimal costbased design of  $\bar{X}$  charts when multiple

assignable causes can shift the process to an out-of-control state. McWilliams et al. (2001) gave a FORTRAN program that can be used to jointly determine the parameters of  $\bar{X}$  charts used in combination with either the R or S charts. Waheba and Nickerson (2005) developed a comprehensive cost model to incorporate two cost functions, i.e., the reactive and proactive functions for obtaining economically optimum designs of  $\bar{X}$  charts for controlling the process mean. Keats et al. (1995) presented and analyzed a methodology for using average production length (APL) and sampling constraints to aid in the design of  $\bar{X}$  control schemes.

Costa (1994) studied the properties of the variable sample size (VSS)  $\bar{X}$  chart when the size of each sample depends on what is observed in the preceding sample and compared its performance with the other methods. Sim et al. (2004) considered the occurrence of double assignable causes in a process, adopted the Markov chain approach to investigate the statistical properties of the VSS  $\bar{X}$  chart and suggested a procedure to compute the optimal sample size. Lin and Chou (2005a) proposed the variable sample size and control limit (VSSCL)  $\overline{X}$  chart which was shown to have a lower false alarm rate and to be quicker than the VSS  $\bar{X}$ chart in detecting small and moderate shifts in a process involving non-normal populations. Reynolds and Stoumbos (2001) showed that the variable sampling interval (VSI) X chart which allows the sampling interval to be varied enables a substantial reduction in the expected times in detecting shifts in process parameters. Chen and Chiou (2005) developed an economic design of VSI  $\bar{X}$  control charts. Lin and Chou (2005b) proposed two adaptive  $\bar{X}$  charts, i.e., the variable sampling rate with sampling at fixed times (VSRFT)  $\bar{X}$  chart and the variable parameters with sampling at fixed times (VPFT) chart.

Nedumaran and Pignatiello (2001) addressed the problem of estimating the  $\overline{X}$  chart limits when the values of the process parameters are unknown. Nedumaran and Pignatiello (2005) also proposed the use of the analysis of means (ANOM) technique for constructing retrospective  $\overline{X}$  control chart limits so as to control the overall probability of a

false alarm at a desired level. Champ and Jones (2004) examined methods for obtaining probability limits of Phase-I  $\bar{X}$  charts when the process mean and standard deviation are estimated.

Methods of making the  $\bar{X}$  charts less influenced by extreme observations and hence more effective in the detection of outliers are the trimmed mean  $\bar{X}$  and R charts proposed by Langenberg and Iglewicz (1986) and the robust  $\bar{X}_Q$  and  $R_Q$  charts based on the sample interquartile range estimator suggested by Rocke (1989 and 1992). Among the procedures of using the charts for skewed populations are those based on the weighted variance concept proposed by Bai and Choi (1995) and Chang and Bai (2001), as well as that using the skewness correction method suggested by Chan and Cui (2003).

Other extensions of the  $\bar{X}$  chart are as follows: The estimation of the time of a change in the mean following an out-of-control signal using the maximum likelihood estimation technique was proposed by Samuel et al. (1998). Park and Park (2004) suggested a maximum likelihood joint estimator of the change point to identify the time of a change in the process mean or variance when  $\overline{X}$  and S control charts issue a signal. Daudin (1992) presented a double sampling  $\bar{X}$  chart which offers better statistical efficiency than the standard  $\bar{X}$  chart without increasing the sampling. Costa and Rahim (2004) suggested joint  $\bar{X}$  and R charts with a two stage sampling procedure which speeds up the detection of process disturbances. Del Castillo (1996) presented a C program for the computation of the run length distribution and average run length of  $\bar{X}$  charts with unknown process variance. Khoo (2004b) reviewed and studied some commonly used performance measures for the  $\bar{X}$  charts. Maragah and (1992) showed the effect of autocorrelation on the retrospective X chart for individuals. Roes et al. (1993), Rigdon et al. (1994) and Trip and Wieringa (2006) showed that using the X chart alone is as efficient as the combined X-MR chart for detecting changes in the process variance. However, Rigdon et al. (1994) recommended that the limits on the

individuals X chart be based on the moving range (MR) rather than the sample standard deviation. Rahardja (2005) found that adding the MR chart to an X chart is not helpful for detecting independently and identically distributed (i.i.d.) departures from standard conditions, but is beneficial in detecting some non-i.i.d. conditions. Combined  $\overline{X}$  and S charts such as the semicircle and Max charts are proposed by Chao and Cheng (1996) and Chen and Cheng (1998) respectively.

### A Modified $\bar{X}$ Control Chart

Suppose that a quality characteristic is normally distributed with mean  $\mu$  and standard deviation  $\sigma$ , where both  $\mu$  and  $\sigma$  are known. If  $X_1, X_2, ..., X_n$  is a sample of size n, then the mean of this sample is

$$\bar{X} = \frac{X_1 + X_2 + \dots + X_n}{n} \tag{1}$$

For sampling from infinite populations, which is usually assumed to be the case in process monitoring,  $\bar{X} \sim N\left(\mu, \frac{\sigma^2}{n}\right)$ . Thus, the  $\pm 3$  sigma limits of the standard  $\bar{X}$  chart are  $UCL_S/LCL_S = \mu_0 \pm 3\sigma_{\bar{X}} = \mu_0 \pm \frac{3\sigma}{\sqrt{n}}$ , where  $\mu_0$ 

is the in-control mean of the process.

However, in some industrial settings, sampling is made from finite populations. Here, the use of the standard  $\overline{X}$  chart's limits can lead to erroneous conclusions as it will cause an inflated Type-II error which will be discussed later. For sampling from finite populations (Bluman, 2004), the sample mean,

$$\overline{X}_i \sim N\left(\mu, \frac{\sigma^2(N_i - n_i)}{n_i(N_i - 1)}\right), i = 1, 2, \dots$$
 Assuming

that a manufacturing process is producing items at a steady rate such as in a conveyor belt system and that the number of items drawn for each sample are of equal size, then  $\overline{X}_i \sim N\left(\mu, \frac{\sigma^2(N-n)}{n(N-1)}\right)$ . The correction factor for

the variance of 
$$\overline{X}_i$$
, i.e.,  $\frac{N-n}{N-1}$  is necessary if

relatively large samples are taken from a small population so that the sample mean will more accurately estimate the population mean and there will be less error in the estimation. The  $\pm 3$  sigma limits of the modified  $\overline{X}$  chart for samples drawn from finite populations are

$$UCL_{M} = \mu_{0} + \frac{3\sigma}{\sqrt{n}} \sqrt{\frac{N-n}{N-1}}$$
 (2a)

and

$$LCL_{M} = \mu_{0} - \frac{3\sigma}{\sqrt{n}} \sqrt{\frac{N-n}{N-1}}$$
 (2b)

If the process parameters  $\mu_0$  and  $\sigma$  are unknown, they are estimated from  $\overline{\overline{X}}$  and  $\overline{R}/d_2$  or  $\overline{S}/c_4$  respectively, where  $\overline{\overline{X}}$  is the grand average,  $\overline{R}$  is the average range and  $\overline{S}$  is the average standard deviation. Here  $\overline{\overline{X}}$ ,  $\overline{R}$  and ,  $\overline{S}$  are computed from the following formulae:

$$\overline{\overline{X}} = \frac{\overline{X}_1 + \overline{X}_2 + \dots + \overline{X}_m}{m} \tag{3}$$

$$\overline{R} = \frac{R_1 + R_2 + \dots + R_m}{m} \tag{4}$$

and

$$\overline{S} = \frac{S_1 + S_2 + \dots + S_m}{m}$$
 (5)

where  $\overline{X}_1, \overline{X}_2, ..., \overline{X}_m$  denote the means of the m samples,  $R_1, R_2, ..., R_m$  the ranges of the m samples while  $S_1, S_2, ..., S_m$  the standard deviations of the m samples. The m samples from which  $\overline{X}_i$ ,  $R_i$ , and  $S_i$ , i=1,2,...,m, are computed are assumed to be taken from an in-control process.

If  $\mu_0$  and  $\sigma$  are unknown, the limits in eqs. (2a) and (2b) when  $\sigma$  is estimated using  $\overline{R}/d_2$  are

$$UCL_{M} = \overline{\overline{X}} + \frac{3\overline{R}}{d_{2}\sqrt{n}}\sqrt{\frac{N-n}{N-1}}$$
$$= \overline{\overline{X}} + A_{2}'\overline{R}$$
 (6a)

and

$$LCL_{M} = \overline{\overline{X}} - \frac{3\overline{R}}{d_{2}\sqrt{n}} \sqrt{\frac{N-n}{N-1}}$$
$$= \overline{\overline{X}} - A_{2}'\overline{R}, \qquad (6b)$$

respectively, where 
$$A_2' = \frac{3}{d_2 \sqrt{n}} \sqrt{\frac{N-n}{N-1}}$$
.

If  $\overline{S}/c_4$  is used to estimate  $\sigma$ , then the limits in eqs. (2a) and (2b) become

$$UCL_{M} = \overline{\overline{X}} + \frac{3\overline{S}}{c_{4}\sqrt{n}}\sqrt{\frac{N-n}{N-1}}$$
$$= \overline{\overline{X}} + A_{3}'\overline{S}$$
 (7a)

and

$$LCL_{M} = \overline{\overline{X}} - \frac{3\overline{S}}{c_{4}\sqrt{n}} \sqrt{\frac{N-n}{N-1}}$$

$$= \overline{\overline{X}} - A_{3}'\overline{S}, \qquad (7b)$$

respectively, where 
$$A_3' = \frac{3}{c_1 \sqrt{n}} \sqrt{\frac{N-n}{N-1}}$$
.

Generally, the estimator  $\hat{\sigma} = \overline{R}/d_2$  is used for small sample sizes, say n < 10 while the estimator  $\hat{\sigma} = \overline{S}/c_4$  is used for big sample sizes, say  $n \ge 10$ . Factors  $A_2'$  and  $A_3'$  based on various values of n and N, for the construction of the limits of the modified  $\overline{X}$  chart are given in Tables A1 and A2 respectively in the Appendix, where sample sizes of n = 2, 3, ..., 25 and selected population sizes of  $N \le 1000$  are considered. Note that N > 1000 is not considered because it will be shown via Monte Carlo

simulation in this article that the results of the standard and modified  $\bar{X}$  charts are about the same for N > 1000.

Formulae for Computing the Type-I and Type-II Errors of the Modified and Standard  $\bar{X}$  Charts

This section deals with the derivation of formulae for computing the probabilities of Type-I,  $\alpha$  and Type-II,  $\beta$  errors of the modified and standard  $\overline{X}$  charts. The exact incontrol and out-of-control ARLs can be easily computed using formulae

$$ARL_0 = \frac{1}{\alpha}$$
 (8)

and

$$ARL_1 = \frac{1}{1 - \beta}, \tag{9}$$

respectively.

Assume that the out-of-control process mean is represented by  $\mu=\mu_0+\delta\sigma$ , where  $\mu_0$  denotes the in-control mean. Note that  $\delta=0$  shows that the process is in-control while  $\delta>0$  or  $\delta<0$  indicates that the process is out-of-control. For sampling from finite populations, it

is known that 
$$\overline{X} \sim N \left[ \mu, \frac{\sigma^2}{n} \left( \frac{N-n}{N-1} \right) \right]$$
. The

probability of a Type-I error of the modified X chart for sampling from finite populations is

$$\alpha_{M} = P(\bar{X} > UCL_{M} \mid \mu = \mu_{0}) + P(\bar{X} < LCL_{M} \mid \mu = \mu_{0})$$

$$= P\left(\frac{\bar{X} - \mu_{0}}{\frac{\sigma}{\sqrt{n}} \sqrt{\frac{N - n}{N - 1}}} > \frac{\mu_{0} + \frac{3\sigma}{\sqrt{n}} \sqrt{\frac{N - n}{N - 1}} - \mu_{0}}{\frac{\sigma}{\sqrt{n}} \sqrt{\frac{N - n}{N - 1}}}\right) + \frac{1}{\sqrt{n}} \left(\frac{\bar{X} - \mu_{0}}{\frac{\sigma}{\sqrt{n}} \sqrt{\frac{N - n}{N - 1}}} - \mu_{0}}{\frac{\sigma}{\sqrt{n}} \sqrt{\frac{N - n}{N - 1}}} - \mu_{0}}\right)$$

$$= P(Z > 3) + P(Z < -3) \qquad (10)$$

while the corresponding probability of a Type-I

error of the standard  $\bar{X}$  chart is

$$\alpha_{S} = P\left(\overline{X} > UCL_{S} \mid \mu = \mu_{0}\right) + P\left(\overline{X} < LCL_{S} \mid \mu = \mu_{0}\right)$$

$$= P\left(\frac{\overline{X} - \mu_{0}}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}} > \frac{\mu_{0} + \frac{3\sigma}{\sqrt{n}} - \mu_{0}}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}}\right) +$$

$$P\left(\frac{\overline{X} - \mu_{0}}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}} < \frac{\mu_{0} - \frac{3\sigma}{\sqrt{n}} - \mu_{0}}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}}\right)$$

$$= P\left(Z > 3\sqrt{\frac{N-1}{N-n}}\right) +$$

$$P\left(Z < -3\sqrt{\frac{N-1}{N-n}}\right)$$
(11)

The probability of a Type-II error of the modified  $\overline{X}$  chart for sampling from finite populations is computed as follows:

$$\beta_{M} = P\left(LCL_{M} < \overline{X} < UCL_{M} \mid \mu = \mu_{0} + \delta\sigma\right)$$
$$= P\left(\overline{X} < UCL_{M} \mid \mu = \mu_{0} + \delta\sigma\right) - P\left(\overline{X} < LCL_{M} \mid \mu = \mu_{0} + \delta\sigma\right)$$

$$=P\left(\frac{\overline{X}-\mu_{0}-\delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}} < \frac{\mu_{0} + \frac{3\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}} - \mu_{0} - \delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}}\right)$$

$$-P\left(\frac{\overline{X}-\mu_{0}-\delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}} < \frac{\mu_{0} - \frac{3\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}} - \mu_{0} - \delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}}\right)$$

$$=P\left(Z < 3 - \delta\sqrt{\frac{n(N-1)}{N-n}}\right)$$

$$-P\left(Z < -3 - \delta\sqrt{\frac{n(N-1)}{N-n}}\right)$$
(12)

while that of the standard  $\bar{X}$  chart is

$$\beta_{S} = P\left(LCL_{S} < \overline{X} < UCL_{S} \mid \mu = \mu_{0} + \delta\sigma\right)$$

$$= P\left(\overline{X} < UCL_{S} \mid \mu = \mu_{0} + \delta\sigma\right)$$

$$-P\left(\overline{X} < LCL_{S} \mid \mu = \mu_{0} + \delta\sigma\right)$$

$$= P\left(\frac{\overline{X} - \mu_{0} - \delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}} < \frac{\mu_{0} + \frac{3\sigma}{\sqrt{n}} - \mu_{0} - \delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}}\right)$$

$$-P\left(\frac{\overline{X} - \mu_{0} - \delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}} < \frac{\mu_{0} - \frac{3\sigma}{\sqrt{n}} - \mu_{0} - \delta\sigma}{\frac{\sigma}{\sqrt{n}}\sqrt{\frac{N-n}{N-1}}}\right)$$

$$= P\left[Z < \sqrt{\frac{N-1}{N-n}}\left(3 - \delta\sqrt{n}\right)\right]$$

$$-P\left[Z < -\sqrt{\frac{N-1}{N-n}}\left(3 + \delta\sqrt{n}\right)\right]$$
(13)

A Comparison of the ARL Performances of the Modified and Standard  $\overline{X}$  charts

The ARL profiles of the modified  $\bar{X}$ chart can be easily computed using eqs. (8), (9), (10) and (12) while that of the standard  $\bar{X}$  chart from eqs. (8), (9), (11) and (13). SAS version 9 is used in the computation of the ARL values. For ease of computation, the in-control process is assumed to follow a standard normal, N(0,1) distribution while the out-of-control process a normal,  $N(\delta,1)$  distribution so that the out-ofcontrol mean is  $\mu = \mu_0 + \delta \sigma$  where  $\mu_0 = 0$  and  $\sigma$ = 1. Values of  $\delta \in \{0, 0.1, 0.2, 0.3, 0.4, 0.5, 0.75$ 1, 1.2, 1.4, 1.6, 1.8, 2} are used so that a positive shift is considered. Due to the symmetrical limits of the modified and standard  $\bar{X}$  charts, similar ARL profiles will be obtained for positive and negative values of  $\delta$ . The sample sizes,  $n \in \{1, 2, 5\}$  and population sizes,  $N \in \{10, 5\}$ 25, 50, 100, 500, 1000, 2500, 5000, 7500, 10000} are considered. Tables 1 and 2 give the ARL results of the modified and standard X charts respectively.

When n = 1, both the modified and standard  $\overline{X}$  charts are reduced to the individuals X charts. From eqs. (10) and (11), it is observed

that  $\alpha_M = \alpha_S$  for n = 1 and similarly, from eqs. (12) and (13),  $\beta_M = \beta_S$  for n = 1. Thus, the ARL profiles of the two charts in Tables 1 and 2 are exactly the same when n = 1, where ARL<sub>0</sub> = 370.4 irrespective of the population size, N. Note that the results in Tables 1 and 2 for n = 1 are also similar to that of the standard  $\overline{X}$  chart when samples are drawn from infinite populations because it can be shown easily that  $\alpha_M = \alpha_S = \alpha$  and  $\beta_M = \beta_S = \beta$ , where  $\alpha$  and  $\beta$  are the probabilities of the Type-I and Type-II errors of the standard  $\overline{X}$  chart for sampling from infinite populations.

For bigger sample sizes of n = 2 or 5, it is observed that the modified  $\bar{X}$  chart gives reliable results (see Table 1) compared to that of the standard  $\bar{X}$  chart (see Table 2). The ARL<sub>0</sub> values of the modified  $\overline{X}$  chart for n = 2 and 5 are all 370.4, irrespective of the value of N, i.e., similar to the case of the standard  $\overline{X}$  chart when sampling is made from infinite populations. On the contrary, the ARL<sub>0</sub> values of the standard  $\overline{X}$ chart for n = 2 and 5 are greatly larger than 370.4 for small values of N, which are more pronounced for n = 5. For example, when n = 5,  $ARL_0 = 17545.7, 985.2, 573.0, 455.6$  and 385.4for N = 10, 25, 50, 100 and 500 respectively. The ARL<sub>0</sub> values of the standard  $\bar{X}$  chart in Table 2 for n = 2 and 5 decreases as N increases and approximates 370.4 when N > 1000. The ARL<sub>1</sub> values of the standard  $\overline{X}$  chart in Table 2 for n = 2 and 5 involving small values of N and  $\delta$  are greatly larger than the corresponding values in Table 1. For example, when n = 5, N =10 and  $\delta \in \{0.1, 0.2, 0.3, 0.4, 0.5\}$  the ARL<sub>1</sub> values of the standard  $\overline{X}$  chart are 9495.2, 3232.5, 1124, 422.9, and 172.8 respectively, while that of the modified  $\bar{X}$  chart are significantly smaller at 253.1, 119.7, 55.8, 27.8 and 15 respectively. Thus, using the standard  $\bar{X}$ chart in the detection of process shifts when sampling is made from finite populations where N is small or of moderate size can lead to a significant delay in the detection of small shifts in the mean. The ARL<sub>1</sub> value of the standard  $\bar{X}$ chart that corresponds to a fixed small value of  $\delta$ for n = 2 and 5, say  $\delta = 0.1$  decreases as N increases and approximates that of the modified

chart when N>1000. From the above discussion, it is found that the use of the standard  $\overline{X}$  chart can lead to erroneous conclusion and wrong understanding of the probabilities of Type-I and Type-II errors of the chart if sampling is made from finite populations of N < 1000. The use of the modified chart is justified in that it produces reliable in-control and out-of-control ARL values which are somewhat close to that of the standard  $\overline{X}$  chart where sampling is made from infinite populations.

#### Conclusion

The standard  $\bar{X}$  chart caters only for the case involving sampling from infinite populations. This article identifies the problems faced by the standard  $\overline{X}$  chart when it is used in the monitoring of processes for samples drawn from finite populations or if the population which is supposedly assumed to be infinite consists of less than N = 1000 items of a certain part. As highlighted above, the problems arise include ARL<sub>0</sub>s for  $n \ge 2$  and N < 1000 are greatly larger than the target value of approximately 370 and the corresponding ARL<sub>1</sub>s involving small shifts in the mean are also greatly larger than that of the modified  $\bar{X}$  chart. In an industrial setting if the assumption of an infinite population size where sampling is made cannot be met, the modified  $\bar{X}$  chart should be used in place of the standard  $\overline{X}$  chart. Tables A1 and A2 in the Appendix provide factors  $A_2'$  and  $A_3'$ used in the computation of the control limits of the modified  $\overline{X}$  chart if the process parameters need to be estimated from a preliminary set of data of in-control subgroups. These factors simplify the computation of the limits of the modified  $\overline{X}$  chart.

#### References

Bai, D. S., & Choi, I. S. (1995).  $\overline{X}$  and R control charts for skewed populations. *Journal of Quality Technology*, 27, 120 – 131.

Bluman, A. G. (2004). *Elementary Statistics*, 5<sup>th</sup> ed. McGraw-Hill, New York.

Table 1. ARL profiles of the modified  $\overline{X}$  chart

	0					1	V				
n	δ	10	25	50	100	500	1000	2500	5000	7500	10000
	0	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4
	0.1	352.9	352.9	352.9	352.9	352.9	352.9	352.9	352.9	352.9	352.9
	0.2	308.4	308.4	308.4	308.4	308.4	308.4	308.4	308.4	308.4	308.4
	0.3	253.1	253.1	253.1	253.1	253.1	253.1	253.1	253.1	253.1	253.1
	0.4	200.1	200.1	200.1	200.1	200.1	200.1	200.1	200.1	200.1	200.1
	0.5	155.2	155.2	155.2	155.2	155.2	155.2	155.2	155.2	155.2	155.2
1	0.75	81.2	81.2	81.2	81.2	81.2	81.2	81.2	81.2	81.2	81.2
	1	43.9	43.9	43.9	43.9	43.9	43.9	43.9	43.9	43.9	43.9
	1.2	27.8	27.8	27.8	27.8	27.8	27.8	27.8	27.8	27.8	27.8
	1.4	18.2	18.2	18.2	18.2	18.2	18.2	18.2	18.2	18.2	18.2
	1.6	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4
	1.8	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7
	2	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3
	0	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4
	0.1	333.1	335.6	336.2	336.6	336.8	336.9	336.9	336.9	336.9	336.9
	0.2	253.1	259.3	261.1	261.9	262.6	262.7	262.7	262.7	262.7	262.7
	0.3	176.5	184.1	186.3	187.3	188.1	188.2	188.3	188.3	188.3	188.3
	0.4	119.7	126.8	128.9	129.9	130.7	130.8	130.8	130.8	130.9	130.9
	0.5	81.2	87.2	89	89.8	90.5	90.6	90.6	90.6	90.6	90.6
2	0.75	32.9	36.1	37.1	37.6	38	38	38.1	38.1	38.1	38.1
	1	15	16.7	17.2	17.5	17.7	17.7	17.7	17.7	17.7	17.7
	1.2	8.7	9.7	10.1	10.2	10.4	10.4	10.4	10.4	10.4	10.4
	1.4	5.4	6.1	6.3	6.4	6.5	6.5	6.5	6.5	6.5	6.5
	1.6	3.6	4.1	4.2	4.3	4.3	4.3	4.3	4.3	4.3	4.3
	1.8	2.6	2.9	3	3	3.1	3.1	3.1	3.1	3.1	3.1
	2	2	2.2	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3
	0	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4
	0.1	253.1	284	290.4	293.2	295.3	295.5	295.7	295.7	295.7	295.7
	0.2	119.7	159.3	169.1	173.6	176.9	177.3	177.6	177.7	177.7	177.7
	0.3	55.8	84.4	92.3	96	98.9	99.2	99.4	99.5	99.5	99.5
	0.4	27.8	46	51.5	54.1	56.1	56.3	56.5	56.5	56.6	56.6
	0.5	15	26.4	29.9	31.7	33.1	33.2	33.3	33.4	33.4	33.4
5	0.75	4.4	8.2	9.5	10.1	10.6	10.7	10.7	10.7	10.8	10.8
	1	2	3.4	4	4.2	4.4	4.5	4.5	4.5	4.5	4.5
	1.2	1.4	2.1	2.4	2.5	2.6	2.6	2.7	2.7	2.7	2.7
	1.4	1.1	1.5	1.7	1.7	1.8	1.8	1.8	1.8	1.8	1.8
	1.6	1	1.2	1.3	1.3	1.4	1.4	1.4	1.4	1.4	1.4
	1.8	1	1.1	1.1	1.2	1.2	1.2	1.2	1.2	1.2	1.2
	2	1	1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1

			Та	ble 2. AR	L profiles	of the star	ndard $\overline{X}$	chart			
3.7	9					λ	T				
N	δ	10	25	50	100	500	1000	2500	5000	7500	10000
	0	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4	370.4
	0.1	352.9	352.9	352.9	352.9	352.9	352.9	352.9	352.9	352.9	352.9
	0.2	308.4	308.4	308.4	308.4	308.4	308.4	308.4	308.4	308.4	308.4
	0.3	253.1	253.1	253.1	253.1	253.1	253.1	253.1	253.1	253.1	253.1
	0.4	200.1	200.1	200.1	200.1	200.1	200.1	200.1	200.1	200.1	200.1
	0.5	155.2	155.2	155.2	155.2	155.2	155.2	155.2	155.2	155.2	155.2
1	0.75	81.2	81.2	81.2	81.2	81.2	81.2	81.2	81.2	81.2	81.2
	1	43.9	43.9	43.9	43.9	43.9	43.9	43.9	43.9	43.9	43.9
	1.2	27.8	27.8	27.8	27.8	27.8	27.8	27.8	27.8	27.8	27.8
	1.4	18.2	18.2	18.2	18.2	18.2	18.2	18.2	18.2	18.2	18.2
	1.6	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4	12.4
	1.8	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7	8.7
	2	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3	6.3
	0	683.7	458.7	410.4	389.5	374.1	372.2	371.1	370.8	370.6	370.6
	0.1	607.6	413.9	371.9	353.6	340.1	338.5	337.5	337.2	337.1	337
	0.2	449.5	317.1	287.5	274.6	265	263.9	263.2	263	262.9	262.9
	0.3	304.1	222.7	204.1	195.9	189.8	189.1	188.6	188.5	188.4	188.4
	0.4	200.4	151.9	140.6	135.5	131.8	131.3	131	131	130.9	130.9
	0.5	132.4	103.5	96.6	93.5	91.2	90.9	90.8	90.7	90.7	90.7
2	0.75	50.4	42	39.9	39	38.3	38.2	38.1	38.1	38.1	38.1
	1	21.6	19	18.3	18	17.8	17.8	17.7	17.7	17.7	17.7
	1.2	12	10.9	10.6	10.5	10.4	10.4	10.4	10.4	10.4	10.4
	1.4	7.2	6.7	6.6	6.6	6.5	6.5	6.5	6.5	6.5	6.5
	1.6	4.6	4.4	4.4	4.4	4.3	4.3	4.3	4.3	4.3	4.3
	1.8	3.2	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1	3.1
	2	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3	2.3
	0	17545.7	985.2	573.0	455.6	385.4	377.8	373.3	371.9	371.4	371.1
	0.1	9495.2	722.4	441.1	357.6	306.8	301.2	297.9	296.8	296.5	296.3
	0.2	3232.5	375.5	248.5	208.5	183.3	180.5	178.8	178.3	178.1	178
	0.3	1124	185.5	131.5	113.6	102.1	100.8	100.1	99.8	99.7	99.7
	0.4	422.9	94.8	71.3	63.2	57.8	57.2 33.7	56.8	56.7	56.7	56.7
5	0.5 0.75	172.8 26.3	51.0 13.6	40.3 11.9	36.5 11.3	34.0 10.9	10.8	33.5 10.8	33.5 10.8	33.4 10.8	33.4 10.8
3	1	6.5	5	4.7	4.6	4.5	4.5	4.5	4.5	4.5	4.5
	1.2	3	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7	2.7
	1.4	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8	1.8
	1.6	1.3	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4	1.4
	1.8	1.1	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2	1.2
	2	1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1	1.1

Chan, L. K., & Cui, H. J. (2003). Skewness correction  $\overline{X}$  and R charts for skewed distributions. *Naval Research Logistics*, 50, 555 – 573.

Champ, C. W., & Jones, L. A. (2004). Designing phase I  $\overline{X}$  charts with small sample sizes. *Quality and Reliability Engineering International*, 20, 497 – 510.

Chang, Y. S., & Bai, D. S. (2001). Control charts for positively-skewed populations with weighted standard deviations. *Quality and Reliability Engineering International*, 17, 397 – 406.

Chao, M. T., & Cheng, S. W. (1996). Semicircle control chart for variables data. *Quality Engineering*, 8, 441 – 446.

Chen, G., & Cheng, S. W. (1998). Max chart: Combining *X*-bar chart and *S* chart. *Statistica Sinica*, 8, 263 - 271.

Chen, Y. K., & Chiou, K. C. (2005). Optimal design of VSI  $\overline{X}$  control charts for monitoring correlated samples. *Quality and Reliability Engineering International*, 21, 757 – 768.

Costa, A. F. B. (1994).  $\overline{X}$  charts with variable sample size. *Journal of Quality Technology*, 26, 155 – 163.

Costa, A. F. B., & Rahim, M. A. (2004). Joint  $\overline{X}$  and R charts with two-stage samplings. *Quality and Reliability Engineering International*, 20, 699 – 708.

Daudin, J. J. (1992). Double sampling  $\overline{X}$  charts. *Journal of Quality Technology, 24*, 78 – 87.

Davis, R. B., & Krehbiel, T. C. (2002). Shewhart and zone control chart performance under linear trend. *Communications in Statistics: Simulation and Computation, 31*, 91 – 96.

Del Castillo, E., Mackin, P., & Montgomery, D. C. (1996a). Multiple-criteria optimal design of  $\overline{X}$  control charts. *IIE Transactions*, 28, 467 – 474.

Del Castillo, E. (1996b). Evaluation of run length distribution for  $\overline{X}$  charts with unknown variance. *Journal of Quality Technology*, 28, 116 – 122.

Duncan, A. J. (1956). The economic design of  $\overline{X}$  charts used to maintain current control of a process. *Journal of the American Statistical Association*, 51, 228 - 242.

Jaraiedi, M. & Zhuang, Z. (1991). Determination of optimal design parameters of  $\overline{X}$  charts when there is a multiplicity of assignable causes. *Journal of Quality Technology*, 23, 253 – 258.

Keats, J. B., Miskulin, J. D., & Runger, G. C. (1995). Statistical process control scheme design. *Journal of Quality Technology*, *27*, 214 – 225.

Khoo, M. B. C. (2004). Design of runs rules schemes. *Quality Engineering*, 16, 27 – 43.

Khoo, M. B. C. (2004). Performance measures for the Shewhart  $\overline{X}$  control chart. *Quality Engineering*, 16, 585 – 590.

Khoo, M. B. C., & Khotrun, N. A. (2006). Two improved runs rules for the Shewhart  $\overline{X}$  control chart. *Quality Engineering*, 18, 173 - 178.

Klein, M. (2000). Two alternatives to the Shewhart  $\overline{X}$  control chart. *Journal of Quality Technology*, 32, 427 – 431.

Langenberg, P., & Iglewicz, B. (1986). Trimmed mean  $\overline{X}$  and R charts. *Journal of Quality Technology, 18*, 152 – 161.

Lin, Y. C., & Chou, C. Y. (2005a). Robustness of the variable sample size and control limit  $\bar{X}$  chart to non normality. Communications in Statistics: Theory and Methods, 34, 721 – 743.

Lin, Y. C., & Chou, C. Y. (2005b). Adaptive  $\overline{X}$  control charts with sampling at fixed times. *Quality and Reliability Engineering International*, 21, 163 - 175.

Maragah, H. D., & Woodall, W. H. (1992). The effect of autocorrelation on the retrospective *X*-chart. *Journal of Statistical Computation and Simulation*, 40, 29 – 42.

McWilliams, T. P., Saniga, E. M., & Davis, D. J. (2001). Economic-statistical design of  $\overline{X}$  and R or  $\overline{X}$  and S charts. *Journal of Quality Technology*, 33, 234 - 241.

Nedumaran, G., & Pignatiello, J. J., Jr. (2001). On estimating  $\overline{X}$  control chart limits. *Journal of Quality Technology, 33*, 206 – 212.

Nedumaran, G., & Pignatiello, J. J., Jr. (2005). On constructing retrospective  $\overline{X}$  control chart limits. *Quality and Reliability Engineering International*, 21, 81-89.

Nelson, L. S. (1984). The Shewhart control chart: Tests for special causes. *Journal of Quality Technology*, 16, 237 – 239.

Park, J., & Park, S. (2004). Estimation of the change point in the  $\overline{X}$  and S control charts. Communications in Statistics: Simulation and Computation, 33, 1115 – 1132.

Rahardja, D. (2005). *X*-charts versus *X/MR* chart combinations: IID cases and non-iid cases. *Quality Engineering*, *17*, 189 – 196.

Reynolds, M. R., Jr., & Stoumbos, Z. G. (2001). Monitoring the process mean and variance using individual observations and variable sampling intervals. *Journal of Quality Technology*, 33, 181 – 205.

Rigdon, S. E., Cruthis, E. N., & Champ, C. W. (1994). Design strategies for individuals and moving range control charts. *Journal of Quality Technology*, 26, 274 – 287.

Rocke, D. M. (1989). Robust control charts. *Technometrics*, 31, 173 – 184.

Rocke, D. M. (1992).  $\overline{X}_{Q}$  and  $R_{Q}$  charts: Robust control charts. *The Statistician*, 41.97-104.

Roes, K. C. B., Does, R. J. M. M., & Schurink, Y. (1993). *Journal of Quality Technology*, 25, 188 – 198.

Samuel, T. R., Pignatiello, J. J., Jr., & Calvin, J. A. (1998). Identifying the time of a step change with  $\bar{X}$  control charts. *Quality Engineering*, 10, 521 – 527.

Shmueli, G., & Cohen, A. (2003). Runlength distribution for control charts with runs and scans rules. *Communications in Statistics: Theory and Methods*, 32, 475-495.

Sim, S. B., Kang, C. W. & Xie, M. (2004). On variable sample size  $\overline{X}$  chart for processes with double assignable causes. *International Journal of Reliability, Quality and Safety Engineering, 11*, 47 – 58.

Tagaras, G. (1989). Economic  $\overline{X}$  charts with asymmetric control limits. *Journal of Quality Technology*, 21, 147 – 154.

Trip, A., & Wieringa, J. E. (2006). Individuals charts and additional tests for changes in spread. *Quality and Reliability Engineering International*, 22, 239 – 249.

Waheba, G. S., & Nickerson, D. M. (2005). The economic design of  $\overline{X}$  charts: A proactive approach. *Quality and Reliability Engineering International*, 21, 91 - 104.

Walker, E., Philpot, J. W., & Clement, J. (1991). False signal rates for the Shewhart control chart with supplementary runs rules. *Journal of Quality Technology*, 23, 247 – 252.

Wheeler, D. J. (1983). Detecting a shift in process average: Table of the power function for  $\overline{X}$  charts. *Journal of Quality Technology*, 15, 155 – 169.

## Acknowledgement

This material is funded by Research Grant no. 03-385 RG/MATHS/AS from the Third World Academy of Sciences (TWAS), Trieste, Italy.

# Appendix

Table A1. Values of factor,  $A_2'$  for the Modified  $\overline{X}$  chart

Sample	Population size, N												
Size, n	10	25	50	100	200	300	400	500	600	700	800	900	1000
2	1.773	1.841	1.861	1.871	1.876	1.877	1.878	1.879	1.879	1.879	1.879	1.880	1.880
3	0.902	0.980	1.002	1.013	1.018	1.020	1.021	1.021	1.021	1.022	1.022	1.022	1.022
4	0.595	0.681	0.706	0.717	0.723	0.725	0.726	0.726	0.727	0.727	0.727	0.727	0.727
5	0.430	0.527	0.553	0.565	0.571	0.573	0.574	0.574	0.575	0.575	0.575	0.576	0.576
6	0.322	0.430	0.458	0.471	0.477	0.479	0.480	0.481	0.481	0.482	0.482	0.482	0.482
7	0.242	0.363	0.393	0.406	0.413	0.415	0.416	0.417	0.417	0.418	0.418	0.418	0.418
8	0.176	0.316	0.345	0.359	0.366	0.368	0.369	0.370	0.370	0.371	0.371	0.371	0.371
9	0.112	0.275	0.308	0.323	0.330	0.332	0.333	0.334	0.334	0.335	0.335	0.335	0.335
10		0.244	0.278	0.294	0.301	0.304	0.305	0.305	0.306	0.306	0.306	0.307	0.307
11		0.218	0.254	0.270	0.278	0.280	0.281	0.282	0.283	0.283	0.283	0.283	0.284
12		0.196	0.234	0.251	0.258	0.261	0.262	0.263	0263	0.264	0.264	0.264	0.264
13		0.176	0.217	0.234	0.242	0.244	0.246	0.246	0.247	0.247	0.248	0.248	0.248
14		0.159	0.202	0.219	0.228	0.230	0.231	0.232	0.233	0.233	0.233	0.234	0.234
15		0.144	0.189	0.207	0.215	0.218	0.219	0.220	0.220	0.221	0.221	0.221	0.222
16		0.130	0.177	0.196	0.204	0.207	0.208	0.209	0.210	0.210	0.210	0.211	0.211
17		0.117	0.166	0.186	0.194	0.197	0.199	0.200	0.200	0.200	0.201	0.201	0.201
18		0.105	0.157	0.177	0.186	0.189	0.190	0.191	0.191	0.192	0.192	0.192	0.193
19		0.093	0.148	0.169	0.178	0.181	0.182	0.183	0.184	0.184	0.184	0.185	0.185
20		0.082	0.141	0.161	0.171	0.174	0.175	0.176	0.177	0.177	0.177	0.178	0.178
21		0.071	0.133	0.155	0.164	0.167	0.169	0.170	0.170	0.171	0.171	0.171	0.172
22		0.059	0.127	0.149	0.158	0.161	0.163	0.164	0.165	0.165	0.165	0.166	0.166
23		0.047	0.120	0.143	0.153	0.156	0.158	0.159	0.159	0.160	0.160	0.160	0.160
24		0.032	0.115	0.138	0.148	0.151	0.153	0.154	0.154	0.155	0.155	0.155	0.155
25			0.109	0.133	0.143	0.146	0.148	0.149	0.150	0.150	0.150	0.151	0.151

Table A2. Values of factor,  $A_3'$  for the Modified  $\overline{X}$  chart

Sample						Popu	lation si	ze, N					
Size, n	10	25	50	100	200	300	400	500	600	700	800	900	1000
2	2.507	2.603	2.631	2.645	2.652	2.654	2.655	2.656	2.656	2.657	2.657	2.657	2.657
3	1.724	1.871	1.914	1.935	1.945	1.948	1.950	1.951	1.951	1.952	1.952	1.952	1.953
4	1.329	1.523	1.578	1.603	1.616	1.620	1.622	1.623	1.624	1.625	1.625	1.625	1.626
5	1.064	1.303	1.368	1.398	1.413	1.418	1.420	1.422	1.423	1.423	1.424	1.424	1.424
6	0.858	1.145	1.220	1.254	1.271	1.276	1.279	1.281	1.282	1.283	1.283	1.284	1.284
7	0.682	1.024	1.107	1.146	1.164	1.170	1.173	1.175	1.176	1.177	1.177	1.178	1.178
8	0.518	0.925	1.018	1.060	1.080	1.086	1.089	1.091	1.093	1.094	1.094	1.095	1.095
9	0.344	0.842	0.944	0.989	1.011	1.018	1.021	1.023	1.025	1.026	1.026	1.027	1.028
10		0.771	0.881	0.930	0.953	0.961	0.964	0.966	0.968	0.969	0.970	0.970	0.971
11		0.708	0.827	0.879	0.904	0.912	0.916	0.918	0.920	0.921	0.922	0.922	0.923
12		0.652	0.780	0.835	0.861	0.869	0.874	0.876	0.878	0.879	0.880	0.880	0.881
13		0.601	0.738	0.796	0.824	0.832	0.837	0.839	0.841	0.842	0.843	0.844	0.844
14		0.553	0.701	0.762	0.790	0.799	0.804	0.807	0.808	0.810	0.811	0.811	0.812
15		0.509	0.666	0.731	0.760	0.770	0.775	0.777	0.779	0.781	0.782	0.782	0.783
16		0.467	0.635	0.702	0.733	0.743	0.748	0.751	0.753	0.754	0.755	0.756	0.757
17		0.427	0.607	0.677	0.709	0.719	0.724	0.727	0.729	0.731	0.732	0.732	0.733
18		0.388	0.580	0.653	0.686	0.697	0.702	0.705	0.707	0.709	0.710	0.711	0.711
19		0.349	0.555	0.631	0.666	0.677	0.682	0.685	0.687	0.689	0.690	0.691	0.692
20		0.310	0.532	0.611	0.646	0.658	0.663	0.667	0.669	0.670	0.672	0.673	0.673
21		0.271	0.510	0.592	0.629	0.640	0.646	0.649	0.652	0.653	0.655	0.655	0.656
22		0.229	0.489	0.575	0.612	0.624	0.630	0.633	0.636	0.637	0.639	0.640	0.640
23		0.183	0.470	0.558	0.597	0.609	0.615	0.619	0.621	0.623	0.624	0.625	0.626
24		0.126	0.451	0.542	0.582	0.595	0.601	0.605	0.607	0.609	0.610	0.611	0.612
25			0.433	0.528	0.569	0.581	0.588	0.592	0.594	0.596	0.597	0.598	0.599